



**Program Review Process Advisory Council
Agenda
December 15, 2025, 10-11am**

Governor

Wes Moore

Lt. Governor

Aruna Miller

Secretary

Sanjay Rai, Ph.D.

Commission Chair

Catherine J. "Cassie" Motz

Commission Vice Chair

Chike Aguh

Commissioners

Kathleen Bands, Ph.D.

Mickey L. Burnim, Ph.D.

Charlene Mickens Dukes, Ed.D.

Barbara Kerr Howe

Narcisa A. Polonio, Ed.D.

Rebecca Taber Staehelin

Sheila D. Thompson, Ph.D.

Craig A. Williams, Ph.D.

Janet E. Wormack, Ed.D.

Sarah Otwey, Student
Commissioner

Principal Counsel

Kimberly Smith Ward

Video call link: <https://meet.google.com/zgc-qcvm-cyu>
Or dial: (US) +1 605-937-7047 PIN: 436 422 609#

1. Welcome
2. Presentation: Draft standards for unreasonable duplication and unnecessary duplication (15 mins)
3. Open Discussion: Draft standards for unreasonable duplication and unnecessary duplication (25 mins)
4. Open Discussion: Letter of Intent Updates and Feedback (10 mins)
5. 2026 Proposed Schedule (3rd Monday, 10am-11am):
January 26 (pushed back 1 week due to Dr. Martin Luther King, Jr. Day)
April 20
May 18
June 15
August 17
September 21
October 19
November 16
December 14 (pushed up 1 week due to various winter break start dates)
6. Other Business