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# Cover Sheet for In-State Institutions New Program or Substantial Modification to Existing Program

Institution Submitting Proposal	College of Southern Marylad		
Each action	below requires a separate proposal and cover sheet.		
O New Academic Program	O Substantial Change to a Degree Program		
New Area of Concentration	O Substantial Change to an Area of Concentration		
O New Degree Level Approval	O Substantial Change to a Certificate Program		
New Stand-Alone Certificate	Cooperative Degree Program		
Off Campus Program	Offer Program at Regional Higher Education Center		
Payment	*STARS # Payment Amount: \$250.00 Date 1/28/25 Submitted:		
Department Proposing Program	STEM and Professional Studies		
Degree Level and Degree Type	Associate of Science		
Title of Proposed Program	Physical Sciences -Chemistry Concentration		
Total Number of Credits	60		
Suggested Codes	HEGIS: CIP:		
Program Modality	On-campus O Distance Education (fully online) O Both		
Program Resources	Using Existing Resources     Requiring New Resources		
Projected Implementation Date (must be 60 days from proposal submisison as per COMAR 13B.02 03.03)	• Fall • Spring • Summer Year: 2025		
Provide Link to Most Recent Academic Catalog	URL: http://catalog.csmd.edu		
	Name: Dr. Nicole Harrell		
	Title: Assessment and Curriculum Coordinator		
Preferred Contact for this Proposal	Phone: (301) 934-7569		
	Email: nbharrell@csmd.edu		
Description (Chief Franchisch	Type Name: Dr. Yolanda Wilson		
President/Chief Executive	Signature: Date: /-15-20		
	Date of Approval/Endorsement by Governing Board:		

Revised 1/2021



Office of the President

January 14, 2025

Dr. Sanjay Rai Secretary of Higher Education Maryland Higher Education Commission 6 N. Liberty Street Baltimore, MD 21201

Re: New Academic Concentration: Physical Sciences, AS Chemistry Concentration

Dear Dr Rai:

The College of Southern Maryland (CSM) is submitting a proposal for a Chemistry Concentration with the Associate of Science (AS) in Physical Science. This Associate of Science (AS) in Physical Science, Chemistry concentration, is designed for part- and full-time students with academic and/or professional interest in the areas of the physical sciences.

The AS in Physical Sciences will contain two concentrations: chemistry and physics. Each concentration is designed to prepare students for transfer to a similar four-year program at a college or university. These concentrations provide a common first semester for maximum flexibility for those students still deciding which area to explore, while preparing students for specific concentrations at a four-year Maryland state college or university.

CSM's mission statement states that it seeks to provide "an affordable postsecondary education". Having a common first two semesters, as is planned for the new physical sciences degree, will allow students to explore for their first year within the degree without having to take additional, costly classes. These common first two semesters will allow students time to determine if chemistry is the right path without costing students' money in wasted credits.

The program concentration is approved by CSM's Curriculum and Instruction Committee, President's Cabinet, and the Board of Trustees. We are seeking the Commission's approval to offer this program concentration beginning Fall 2025. We are requesting for MHEC to provide HEGIS and CIP codes for this program.

Sincerely,

Yolanda Wilson, Ed. D

President

College of Southern Maryland

Centrality to Institutional Mission and Planning Priorities:

1. Provide a description of the program, including each area of concentration (if applicable), and how it relates to the institution's approved mission.

This Associate of Science transfer option is designed for part- and full-time students with academic and/or professional interest in the areas of the physical sciences. The degree is composed of two concentrations: chemistry and physics. Each concentration is designed to prepare students for transfer to a similar four-year program at a college or university. These concentrations provide a common first semester for maximum flexibility for those students still deciding which area to explore. CSM's mission statement states that it seeks to provide "an affordable postsecondary education". Having a common first two semesters, as is planned for the new physical sciences degree, will allow students to explore for the year within the degree without having to take additional, costly classes. This common first two semesters will allow students time to determine if chemistry is the right path without costing students' money in wasted credits.

2. Explain how the proposed program supports the institution's strategic goals and provide evidence that affirms it is an institutional priority.

The physical sciences degree is a split from the mathematics and sciences A.S. degree. With the mathematics and sciences A.S., the five concentrations under the degree only had three courses in common (ENG 1010, ENG 1020, FYS 1010), none of which were science courses. Only two concentrations had a common first semester. The physics and chemistry concentrations had FYS 1010, ENG 1010, MTH 1200, CHEM 1200 & CHEM 1200L as a common first semester. Therefore, to meet the Institution's Strategic Goal #1 Strategy 1.1 (Clarify the paths; ensure students have the information and resources they need to achieve their academic and career goals.), separating physics/chemistry from the other math and science concentrations helps to clarify that common pathway for physical sciences students. 2021-2024-csm-institutional-strategic-plan -defining-our-future-1.pdf (csmd.edu).

3. Provide a brief narrative of how the proposed program will be adequately funded for at least the first five years of program implementation. (Additional related information is required in section L.

Funding will be from existing resources. No new courses result from this program; therefore, there is no need for additional resources, neither in personnel nor supplies. This program is only the separation of the physical sciences from the other mathematics and sciences disciplines into a stand-alone program.

- 4. Provide a description of the institution's a commitment to:
  - a) ongoing administrative, financial, and technical support of the proposed program
  - b) continuation of the program for a period of time sufficient to allow enrolled students to complete the program.

A program review of the mathematics and sciences A.S. degree was completed in 2021. The program review included a self-study and an evaluation by an external reviewer. The external reviewer was Dr. Jeffrey J. Byrd, Interim Vice President for Academic Affairs and Professor of Biology & Microbiology at St. Mary's College of Maryland. Dr. Byrd had been an

external reviewer for both biology and natural sciences at other institutions, commissioner for the Middle States Commission on Higher Education, and was a member of the Transfer with Success Act Committee for MHEC. Both the self-study and external reviewer concluded that the Mathematics and Sciences degree should be split, with the physical sciences (physics and chemistry) separating from the other mathematics and sciences disciplines. These findings were presented to the Academic Learning and Assessment Committee at the College of Southern Maryland, with attendance including the various stakeholders (Provost and Vice President of the Division of Learning, Dean of Science and Health, Dean and Associate Dean of Business and Technical Studies, and the coordinators of the affected programs). The new physical sciences degree has since been approved by the Curriculum and Instruction Committee as well as the Board of Trustees. Thus, the college has demonstrated commitment to this degree plan and will support the program administratively, financially, and with the technical support needed to assure student success.

- B. Critical and Compelling Regional or Statewide Need as Identified in the State Plan:
- 1. Demonstrate demand and need for the program in terms of meeting present and future needs of the region and the State in general based on one or more of the following:
  - a. The need for the advancement and evolution of knowledge

According to the Maryland Department of Labor, when comparing employment in 2008 to 2018, the following chemistry-related jobs requiring some college saw a rise in employment opportunity:

Occupation	Employment	Employment	Change	Education
Title	2008	2018		needed
Chemical	645	670	25	Bachelor
Engineer				degree +
Chemistry	425	480	55	Bachelor
teachers				degree +
Chemical	680	680	0	Associate
Technicians				degree
Chemists	3485	3640	155	Bachelor
				degree +

Only jobs in chemistry that required no college saw a decrease in employment. These jobs included Chemical Equipment Operators and Chemical Plant Systems Operators. This shows that college is needed to meet the needs of Maryland's employment in the field of chemistry. Most chemistry jobs require at least a bachelor's degree, which is what is intended for this transfer-focused concentration. Occupational Projections - C - Maryland Occupational Projections - Division of Workforce Development and Adult Learning (state.md.us)

- b) Societal needs, including expanding educational opportunities and choices for minority and educationally disadvantaged students at institutions of higher education
- c) The need to strengthen and expand the capacity of historically black institutions to provide high quality and unique educational programs

While not an HBCU, the College of Southern Maryland is diverse and thus, having a chemistry concentration will help advance the opportunities for minority students in the region. The College of Southern Maryland student enrollment consists of 50.9% White students and 49.1% being minority students. African American/Black students represent 27.3% of the student body. College of Southern Maryland | Data USA

Currently, there are 10 students enrolled in the chemistry concentrations from the mathematics and sciences A.S. degree being represented demographically by 4 White students, 3 Black students, 1 Asian student, 1 Hispanic student, and 1 Unknown-race student. While enrollment is relatively low, the College of Southern Maryland strengthens the opportunities of Black students in physical science. Thirty percent of the chemistry students are Black and if all minorities are included, sixty percent of the chemistry students are non-White students. According to IPEDS, US Census, and APS, only 7% of chemistry undergraduate degree graduates are Black students; therefore, the College of Southern Maryland expands the opportunities for Black students compared with the U.S. statistics. Bachelor's Degrees Earned by African Americans, by Major (aps.org)

2. Provide evidence that the perceived need is consistent with the Maryland State Plan for Postsecondary Education.

According to the Maryland State Plan, the second primary goal is to, "Promote and implement practices and policies that will ensure student success". Goal #2, priority #5 states, "Maintain the commitment to high-quality postsecondary education in Maryland." 2022 Maryland State Plan for Higher Education

One measure of success for a program is demonstrating that students can meet the student learning outcomes for the program. Through the program review, it was determined that "course learning outcomes were developed separately from program learning outcomes". As a result, no common assessments were found within the mathematics and sciences concentrations to meet the individual student learning outcomes. Some concentrations had no assessment for a given student learning outcome. For example, the biology concentration had no course offerings to align with outcome #6 (Demonstrate effective written and oral communication skills in technical subjects).

By separating physical sciences from mathematics and sciences, a set of common student learning outcomes with clearly defined assessment tools can be obtained. Physical sciences have many subjects in common and with both fields (chemistry and physics) having a more technical focus, finding commonality for creating student learning outcomes is easily generated.

Having clarity for program outcomes and definitive assessments to measure those outcomes will help to clearly show student success and reveal obstacles to success that need elimination. By having two fields with clear commonalities assessed collaboratively, determining what works well and what needs improvement will help make a high quality post-secondary program.

- C. Quantifiable and Reliable Evidence and Documentation of Market Supply and Demand in the Region and State:
- 1. Describe potential industry or industries, employment opportunities, and expected level of entry (ex: mid-level management) for graduates of the proposed program.
- 2. Present data and analysis projecting market demand and the availability of openings in a job market to be served by the new program.

Maryland is in the top five states with the highest concentration of jobs and location quotients for chemists. The mean annual wage in Maryland for chemists is \$123,430 according to the U.S. Bureau of Labor Statistics. Maryland ranks #2, behind District of Columbia (which is within Southern Maryland's commuting distance), as the top paying state for chemists. The D.C. metropolitan area ranks in the top five for highest employment level for chemists. Therefore, providing a strong collegiate background in chemistry is essential to meet the market demand and being a chemist is a high paying job, providing a livable wage for our students. Chemists (bls.gov)

- 3. Discuss and provide evidence of market surveys that clearly provide quantifiable and reliable data on the educational and training needs and the anticipated number of vacancies expected over the next 5 years.
- 4. Provide data showing the current and projected supply of prospective graduates.

Chemists are needed to conduct research at many federal agencies, such as Center for Disease Control, Food and Drug Administration, National Institutes of Health, United States Department of Agriculture, and National Institute of Standards and Technology. The highest concentration of these federal agency jobs is in the Washington, DC, area which is a commutable distance from Southern Maryland. Government - American Chemical Society (acs.org). In addition to government employment, other areas of chemistry employment include industry such as product development, non-profit sector, and academia. When reviewing government jobs, using the keyword chemist, many of the jobs are with the Department of Defense or specific military branches. USAJOBS - Search

According to Chemical & Engineering News, the market for industrial chemistry jobs, especially pharmaceuticals, is booming. Chemists' employment outlook 2022 (acs.org). According to the American Association for Clinical Chemistry (AACC), "chemistry had the highest percentage of employees anticipated to retire in the next 5 years (23.6% retirement)". This article was written in 2015; therefore, the shortage is being felt now. In the American Journal of Clinical Pathology 2015, chemistry had high vacancy rates and retirement rates. Therefore, the need for well-trained chemistry graduates is evident.

The Laboratory Workforce Shortage Demands New Solutions | AACC.org

- D. Reasonableness of Program Duplication:
- 1. Identify similar programs in the State and/or same geographical area. Discuss similarities and differences between the proposed program and others in the same degree to be awarded.
- 2. Provide justification for the proposed program.

Using the keyword: chemistry; and the degree: Associate degree, in the link provided (MHEC Academic Program Inventory), two community college were listed without the secondary education designation – Prince George's Community College and Cecil College.

The programs at Cecil College and Prince George's Community College are comparable with the College of Southern Maryland chemistry concentration. All three programs require two semesters of physics and four semesters of chemistry. A significant difference is that the chemistry concentration being proposed requires Calculus III, while Cecil College and Prince George's Community College requires only Calculus II.

#### 2. Provide justification for the proposed program.

Despite the similarities between the programs, Cecil College and the College of Southern Maryland are 109 miles apart; therefore, the two colleges do not serve the same population. Cecil College lacks racial diversity (77% of the student body is White); therefore, Cecil College would not help close the racial gap in chemistry unlike the College of Southern Maryland. Cecil College Diversity & Student Demographics (collegesimply.com).

Prince George's Community College (PGCC) is a more direct competitor for the College of Southern Maryland due to the proximity. There are some differences between the programs and the intended transfer institutions, allowing for justification of both schools offering a chemistry focus. PGCC's program has a more liberal arts focus with prescribed courses in philosophy (Introduction to Logic), communications (Interpersonal Communication), and history (History of African Americans to 1877) or Micro- or Macroeconomics. CSM has an articulation with Stevenson University for chemistry where PGCC does not, while PGCC has a Morgan State University chemistry agreement where CSM does not. In addition, there is a high employment demand in chemistry; thus, having three programs in the same state would still not saturate the need for chemistry-trained employees.

#### E. Relevance to High-demand Programs at Historically Black Institutions (HBIs)

Discuss the program's potential impact on the implementation or maintenance of high-demand programs at HBI's.

Prince George's Community College is a Predominately Black Institution (PBI) with a similar chemistry program. The impact to PGCC was addressed in the previous question. With regards to impacts on transfer institutions, CSM does have a guaranteed admissions agreement with Bowie State University and Coppin State University. Therefore, the College of Southern Maryland actively encourages students to transfer to HBIs.

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## F. Relevance to the identity of Historically Black Institutions (HBIs)

Discuss the program's potential impact on the uniqueness and institutional identities and missions of HBIs.

There are four HBCU designated 4-year colleges in Maryland: University of Maryland Eastern Shore (UMES), Morgan State University, Coppin State University, and Bowie State University. Below is a comparison of CSM's chemistry concentration as compared with the first two years at Maryland's HBCU's. Because the CSM chemistry concentration is intended as a transfer program, the closer the program aligns with the transfer institution, the more seamless the student experience. The major difference between the CSM curriculum and the four Maryland HBCU's is that none but CSM requires Calculus III and all, but CSM require a computer general education course. Besides this mismatch, all other courses align well with the HBCU's. Calculus III is required by University of Maryland College Park, the flagship institution physically close to the College of Southern Maryland; therefore, Calculus III is still needed as a College of Southern Maryland requirement.

CSM	UMES	Morgan State	Coppin State	Bowie State
General Chemistry I/Lab	X (Called Principles of Chemistry)	X	Х	X
Calculus I	X	X	X	X
English I	X	X	X	X
Physics I	Required Junior year	X	Not required (Requires botany as other science)	X
General Chemistry II/Lab	X	X	Х	X
English II	X	X	X	X
Calculus II	X	X	X	X
Physics II	Not required	X	Not required (Requires computational chemistry)	X

Calculus III	Not required	Not required	Not required	Not required
Principles of Biology I/Lab	X	Required Junior year	X (cell biology)	X (introductory biology)
Organic Chemistry I/Lab	X	X	Required Junior Year	X
Organic Chemistry II/Lab	X	X	Required Junior Year	X
Arts and Humanities	X (speech)	X (critical thinking)	X (history)	Gen ed Junior and Senior year
Sociology	X (social science)	Required Senior year	X (logic)	Gen ed Junior and Senior year
Psychology	X (behavioral science)	Required Senior year	X	Gen ed Junior and Senior year
	Trigonometry and Analytic Geometry College Algebra	_	College Algebra Pre-Calculus	Comprehensive precalculus
	Computer Concepts	Introduction to Computing	Tech fluency	Computer Science I Life and Health

Catalog | University of Maryland Eastern Shore (umes.edu)

Program: Chemistry General Curriculum Sequence - Morgan State University - Acalog ACMS™

Chemistry | Coppin State University

Program: Chemistry - Bowie State University - Acalog ACMS™

- G. Adequacy of Curriculum Design, Program Modality, and Related Learning Outcomes (as outlined in COMAR 13B.02.03.10):
- 1. Describe how the proposed program was established, and also describe the faculty who will oversee the program.

The proposed program resulted from the mathematics and sciences degree program review. The degree was a barrier to the physical science students' success because the rigidness of the courses made articulation agreements an obstacle. In addition, there were many differences in the degree requirements between mathematics, biology, and physical science students; therefore, the merger of these concentrations into one program seemed arbitrary and lacked uniformity. The coordinators involved in the program review are the coordinators who will oversee the new physical sciences degree. The faculty in those concentrations will be the same faculty in the new degree. The chemistry coordinator is Valerie Shelton.

2. Describe educational objectives and learning outcomes appropriate to the rigor, breadth, and (modality) of the program.

The 3 student learning outcomes are as follows:

- 1. Interpret the results of collected lab data.
- 2. Communicate scientific ideas and principles clearly and effectively in technical subjects.
- 3. Apply fundamental concepts and techniques in their chosen physical science field.

These program outcomes are essential to any physical science field and the core courses provide a strong science foundation in preparation for entering the physical sciences. The course-level outcomes will not change, as no new courses are needed for this program. The current course outcomes meet the needs of the program since the areas of study (i.e. chemistry and physics) previously existed in the deactivated mathematics and sciences A.S. degree program.

- 3. Explain how the institution will:
- a) provide for assessment of student achievement of learning outcomes in the program
- b) document student achievement of learning outcomes in the program

Assessment of student learning outcomes will be completed using the College of Southern Maryland's required assessment plan. Each academic year at least one program student learning outcome will be assessed and reported to the Director of Academic Assessment for review by the Academic Learning and Assessment Committee (ALAC).

The student learning outcome #1: Interpret the results of collected lab data is assessed using the Newton's second law lab assignment in PHY 1310.

The student learning outcome #2: Communicate scientific ideas and principles clearly and effectively in technical subjects is assessed using the Acid-Base titration lab assignment in CHE 1200L.

The student learning outcome #3: Apply fundamental concepts and techniques in their chosen physical science field is assessed by the half-titration of a week acid assignment in CHE 1210L for the chemistry concentration.

4. Provide a list of courses with title, semester credit hours and course descriptions, along with a description of program requirements

## Curriculum Schema

Course	Credits			
SEMESTER 1 – common first semester for chemistry and physics				
ENG 1010 - Composition and Rhetoric	3			
CHE 1200 – General Chemistry I	4			
CHE 1200L – General Chemistry I Lab				
MTH 1200 – Calculus I and Analytic Geometry	4			
FYS 1010 – First Year Seminar	3			
SEMESTER 2 – common second semester fo	r chemistry and physics			
PHY 1310 – Calculus-Based Physics I:	4			
Mechanics and Fluids and Lab				
CHE 1210 – General Chemistry II	4			
CHE 1210 – General Chemistry II Lab				
ENG 1020 – Composition and Literature	3			
MTH 1210 – Calculus II	4			
SEMESTER 3 – common PHY 2300 and MTH 2200 for chemistry and physics				
PHY 2300 – Calculus-Based Physics II:	4			
Vibrations, Heat, and Electricity with Lab				
MTH 2200 – Calculus III	4			
Chemistry concentration:	8			
CHE 2200 – Organic Chemistry I				
CHE 2200L – Organic Chemistry I Lab				
BIO 1060 – Principles of Biology I				
BIO 1060L – Principles of Biology I Lab				
SEMESTER 4 – common social sciences, arts and humanities, and elective for chemistry and physics				

Program Electives (2) - Acceptable: Any college 5 level course numbered 1001 or above	
Arts and humanities of choice (3)	
SOC 1010 – Introduction to Sociology	3
PSY 1010 – General Psychology	3
Chemistry Concentration:	4
CHE 2210 – Organic Chemistry II	
CHE 2210L – Organic Chemistry II Lab	
TOTAL	60 credits

FYS-1010 - First Year Seminar (3)

Prerequisite: Take Reading Placement or RDG-0800 or take one of the following: IRW-0900A, IRW0900B, or IRW-0900C - Must be taken either prior to or at the same time as this course.

Co-requisite: Take Reading Placement or RDG-0800 or take one of the following: IRW-0900A, IRW0900B, or IRW-0900C - Must be taken either prior to or at the same time as this course.

This interactive course is designed to increase student success at the College of Southern Maryland. Students will engage in self-assessment to develop and strengthen academic and critical thinking skills, and promote cultural awareness. By participating in career exploration and educational planning, students will understand college expectations and learn about academic resources and student success services. Transfer in students with 24 credits and a cumulative GPA of 2.0 may not be required to take this course. Please see an Academic Advisor.

MTH-1200 - Calculus I and Analytic Geometry\* (M) (4) Prerequisite: MTH 1150; or MTH 1120 and MTH 1130

This first course in the calculus sequence is intended for students in the fields of mathematics, engineering, and the physical and life sciences. Topics include limits, continuity, derivatives, basic differential equations, parametric equations, indefinite and definite integration. Differential calculus applications include L'Hopitals Rule, curve sketching, optimization, Newton's Method, and rate problems, and integral calculus applications include areas of regions. This course satisfies the General Education Mathematics requirement.

ENG-1010 - Composition and Rhetoric\* (E) (3) Prerequisite: ENG 0900; and RDG 0800; or placement Students in this course complete their first semester college-level composition course. Students focus on planning, organizing, and developing a variety of argumentative compositions. Students practice the conventions of written Standard American English, gain information literacy skills, and learn research and documentation techniques, including conducting online and print research and documenting sources. By the end of the semester, students demonstrate their ability to write a unified and coherent argument-based essay of about one thousand words that incorporates research and is nearly free of grammatical, mechanical, and structural errors. Students should refer to the schedule of classes for sections of this course taught in a computer lab. Students must pay an additional lab fee when taking this course in a computer-assisted classroom. Students may earn credit for this course through CLEP or Advanced Placement Examination. A minimum grade of "C" is required to pass the course. This course satisfies the General Education English Composition requirement.

ENG-1020 - Composition & Literature\* (H) (3) Prerequisite: ENG 1010 or ENG 1010T

Students in this course complete their second semester college-level composition course. Using critical literary analysis, students build on the planning, organizing, and critical analysis skills learned in ENG-1010, Composition and Rhetoric. Students use literature (short fiction, poetry, and drama) as the basis of their critical analysis and to extend, deepen, and illuminate their own experiences and connections with the larger world and contemporary issues. Students further master the conventions of written Standard American English, information literacy skills, and research and documentation techniques including conducting online and print research and documenting sources. By the end of the semester, students demonstrate their ability to write a unified, coherent argument-based essay that is nearly free of grammatical, mechanical, and structural errors.

MTH-1210 - Calculus II\* (M) (4)

Prerequisite: MTH 1200

This continuation of MTH 1200 includes integral applications such as volumes of solids, arc length, moments and centers of mass, areas of surfaces of revolution, work done by a variable force, fluid pressures and forces. Also introduced are transcendental functions, techniques of integration including numerical integration and improper integrals, sequences and series and their applications in differential and integral calculus, conic sections and polar coordinates. This course satisfies the General Education Mathematics requirement.

PHY-1310 - Calculus-Based Physics I: Mechanics and Fluids with Lab (S) (4)

Prerequisite: MTH-1200 Co-requisite: MTH-1210

This calculus-based course is the first of a three course physics sequence. Topics include kinematics, the laws of motion, force and energy, principles of mechanics, linear momentum, rotation, gravity, and properties of fluids. Lab work includes experiments on vectors, equilibrium, force, motion, energy, momentum, and properties of materials.

PHY-2300 - Calculus-Based Physics II: Vibrations, Heat, and Electricity with Lab (4) Prerequisite: MTH-1210, PHY-1210 and PHY-1210L OR PHY-1310

This calculus-based course is the second of a three course physics sequence. Topics include thermodynamics, vibrations, waves, electrostatics, and circuits. Lab work includes experiments on oscillatory motion, waves, sound, thermodynamics, electricity, and circuits.

BIO-1060 - Principles of Biology I\* (S) (3)

Prerequisite: Reading Placement; or RDG-0800; or take one of the following: IRW-0900A; IRW0900B; IRW-0900C; and MTH-0992 or MTH-0950 or higher

In this course for science majors, students study basic chemistry, the molecules of life, cellular structures and function, membrane transport, enzymes, cellular metabolic pathways and photosynthesis. They also study DNA, the genetic code and gene expression. Other topics studied include intercellular communications. The design and functions of an animal system is explored. Credit for this course may be earned through Advanced Placement Examination. For students in the Arts and Sciences: Biological Sciences program, credit may not be earned for both BIO 1060 and BIO 1020. This course satisfies the General Education Biological Science requirement.

BIO-1060L - Principles of Biology I Lab\* (S) (1)

Co-requisite: BIO-1060

Students perform hypothesis formulation and testing using experiments in chemical identification, diffusion and osmosis, enzymes, cellular respiration and photosynthesis. Also included are exercises in DNA purification and electrophoresis of DNA. Credit for this course may be earned through Advanced Placement Examination. For students in the Arts and Sciences: Biological Sciences program, credit may not be earned for both BIO 1060L and BIO 1020L. This course satisfies the General Education Biological Science requirement.

PSY-1010 - General Psychology (B) (3)

Prerequisite: Reading Placement; or RDG-0800; or take one of the following: IRW-0900A; IRW-0900C

This course provides an overview of the scientific study of human behavior and mental processes. Topics include the history of psychology, research methods, neuroscience, sensation, perception, learning, motivation, cognition, abnormal behavior, personality theory, social psychology, and other relevant topics.

CHE-1200 - General Chemistry I\* (S) (3)

Prerequisite: Take CHE 1050 and CHE 1050L (Score 20 or above on California Chemistry Diagnostic Test and waive CHE-1050/CHE-1050L); Reading Placement; or take one of the following: IRW 0900A, IRW 0900B, or IRW 0900C; and MTH 1115 or MTH 1120 or MTH 1150.

Students learn fundamental principles of chemistry based on a study of the physical and chemical properties of the metallic and nonmetallic elements. Topics include the structure of matter, symbols, formulas and equations, chemical bonding, gaseous state and the kinetic molecular theory, solutions, oxidation reduction, the periodic table, and thermochemistry. Credit for this course may be earned through Advanced Placement Examination. This course satisfies the General Education Physical Science requirement.

CHE-1200L - General Chemistry I Lab\* (S) (1)

Prerequisite: "C" or better in CHE-1050 or take co-requisite course

Co-requisite: CHE-1200

Lab work includes basic chemical lab techniques and safety precautions and experiments in volumetric and gravimetric analysis. Computer assisted data collection and analysis is also performed. This course satisfies the General Education Physical Science requirement.

CHE-1210L - General Chemistry II - Lab\* (S) (1)

Co-requisite: CHE-1210

Lab work includes computer assisted-data collection and analysis, lab techniques and safety precautions during experiments in equilibrium, reaction rates, and titration. Students also perform several qualitative analysis experiments. This course satisfies the General Education Physical Science requirement.

CHE-1210 - General Chemistry II\* (S) (3) Prerequisite: CHE-1200; CHE-1200L

The continuation of CHE-1200 includes chemical equilibrium chemical kinetics, ionic equilibrium, solubility product, hydrolysis, electrochemistry, liquid and solid states, acids, bases and salts.

Credit for this course may be earned through Advanced Placement Examination. This course satisfies the General Education Physical Science requirement.

CHE-2200L - Organic Chemistry I - Lab\* (S) (1)

Co-requisite: CHE-2200

Lab work includes preparation, separation, purification, and identification of typical organic compounds. Chromatographic techniques receive special emphasis.

CHE-2200 - Organic Chemistry I\* (S) (3) Prerequisite: CHE 1210 and CHE 1210L

Students are introduced to organic chemistry according to family, with integration of aliphatic and aromatic compounds. The basic interdependence of properties and structure is demonstrated using a mechanistic approach. This course satisfies the General Education Physical Science requirement.

CHE-2210L - Organic Chemistry II - Lab\* (S) (1)

Co-requisite: CHE-2210

This continuation of CHE-2200 lab includes experimentation involving reaction kinetics and analysis; and interpretation of infrared, nuclear magnetic resonance, and mass spectra of organic compounds. This course satisfies the General Education Physical Science requirement.

CHE-2210 - Organic Chemistry II\* (S) (3) Prerequisite: CHE-2200; CHE-2200L

This course continues to develop the principles and processes presented in CHE 2200 including nucleophilic substitution, nucleophilic addition, and carbanion chemistry. This course satisfies the General Education Physical Science requirement.

MTH-2200 - Calculus III\* (4)

Prerequisite: MTH 1210

This course is a continuation of MTH 1210 and is an introduction to multivariable calculus. Topics include vectors and the geometry of space, vector-valued functions, multivariable functions and their geometry, partial differentiation, multiple integration in rectangular, cylindrical and spherical coordinates and vector analysis that includes Green, Stokes, and the Divergence Theorems. Some topics are supported by computer software.

SOC-1010 - Introduction to Sociology\* (B, C) (3)

Co-requisite: RDG 0800

The scientific study of human behavior in groups explores the relationships among society, culture, and personality development. Social groups, social control, collective behavior, and social change are related to the family, economics, government, and politics. This course satisfies the General Education Social/Behavioral Science requirement and the Core Competency for Cultural and Global Awareness.

5. Discuss how general education requirements will be met, if applicable.

The general Education requirements will be met as follows:

AA, AS, ASE, AAT	
General Education	
3 credits English Composition	ENG-1010 - Composition and Rhetoric* (3)
6 credits Arts/Humanities	ENG-1020-Composition and Literature (3)
	Arts and Humanities of choice which could include one of the following:
	COM-1010 – Basic Principles of Speech Communication or COM-1650 – Introduction to Public Speaking (3)
3 credits Biological/Physical Sciences	CHE-1200 General Chemistry I (3)
4 credits Biological/Physical Sciences (with lab)	PHY-1310 – Calculus-based Physics I (4)
6 credits Social/Behavioral Sciences	PSY-1010 – General Psychology (3)
Other General Education (from above categories) (3-11 credits)	Gen Ed Elective from Gen Ed Listing  FYS 1010 – First-year Seminar (3)
MHEC requires 28-36 credits	Total General Education= 29
Major requirements:	MTH 1210 (4), MTH 2200 (4)
	CHE 1200L (1), CHE 1210/L (4)
	PHY 2300 (4)
	Chemistry concentration: BIO 1060/L (4), CHE 2200/L (4), CHE 2210 (4)
	Program Electives (2)
	Total Program Major Physical Science = 31
	Total Physical Sciences - Chemistry = 60 credits

6. Identify any specialized accreditation or graduate certification requirements for this program and its students.

There are no specialized accreditation or graduate certification requirements for this program and its students.

7. If contracting with another institution or non-collegiate organization, provide a copy of the written contract.

The College of Southern Maryland is not contracting with another institution.

8. Provide assurance and any appropriate evidence that the proposed program will provide students with

clear, complete, and timely information on the curriculum, course and degree requirements, nature of faculty/student interaction, assumptions about technology competence and skills, technical equipment requirements, learning management system, availability of academic support services and financial aid resources, and costs and payment policies.

The College of Southern Maryland will provide clear, complete, and timely information on the curriculum, academic support services, financial aid resources and payment policies through the college's catalog and web site. In addition, students receive information about technical requirements and use of the learning management system through the college's Help Desk and support from the Distance Learning and Faculty Development area of the college. Professional development opportunities are available for faculty to enhance pedagogical skills to better support student success.

9. Provide assurance and any appropriate evidence that advertising, recruiting, and admissions materials will clearly and accurately represent the proposed program and the services available.

Advertising, recruiting, and admissions materials clearly and accurately represent the proposed program and available student services. Prospective and current students have access to the same online materials detailing these resources. In addition, marketing materials are developed through collaboration among academic leaders and the Marketing staff using a shared platform for proofing and editing materials.

See below evidence of student access to information and support:

https://catalog.csmd.edu/

https://www.csmd.edu/student-services/index.html

https://www.csmd.edu/student-services/learning-support/tutoring/index.html

https://www.csmd.edu/programs-courses/credit/online-learning/getting-started.html

## First Semester\*

Course	Credits
FYS 1010	3
MTH 1200	4
CHE 1200/L	4
ENG 1010	3
Total	14

## Second Semester\*

Course	Credits
CHE 1210/L	4
PHY 1310	4
MTH 1210	4
ENG 1020	3
Total	15

## Third Semester\*

Course	Credits
PHY 2300	4
MTH 2200	4
BIO 1060/L	4
CHE 2200/L	4
Total	16

## Fourth Semester\*

Course	Credits
SOC 1010	3
PSY 1010	3
Art and	3
Humanities	
CHE 2210	4
Elective credits	2
Total	15

This Associate of Science transfer option is designed for part- and full-time students with academic and/or professional interest in the areas of the physical sciences. The degree is composed of two concentrations: chemistry and physics. Each concentration is designed to prepare students for transfer to a similar four-year program at a college or university. These concentrations provide a common first semester for maximum flexibility for those students still deciding which area to explore. All students are advised to consult an academic advisor and their intended transfer institution to ensure that courses selected are applicable for transfer. The maximum number of credits accepted in transfer from other institutions to this program is 45.

#### CAREER OPPORTUNITIES

Astronomy, biochemistry, chemistry, consulting, data analysis, engineering, environmental science, forensics, materials science, medical physics, medicine, patent law, pharmacy, physics, quality assurance/control, research analysis, science writing, teaching, technical sales.

#### H. Adequacy of Articulation

1. If applicable, discuss how the program supports articulation with programs at partner institutions. Provide all relevant articulation agreements.

The previous Mathematics and Science AS degree is being separated into a Biology degree and a Physical Sciences degree with concentrations in chemistry and physics. CSM will seek to re-sign the existing articulation agreements from the mathematics and sciences degree chemistry concentrations with the new physical sciences degree label. CSM currently has a biomedical science articulation with McDaniel College based on the chemistry concentration, a chemistry agreement with Stevenson University, St. Mary's College of Maryland, and Virginia Commonwealth University, and suggested plans in chemistry with West Virginia University.

The mapping of the new curriculum was made based on the transfer trends of CSM students and the current articulation agreements already established. The majority of CSM students in chemistry transfer to Towson University (representing 12 of the 33 students transferring to Maryland public institutions).

<b>Chemistry Concentration Transfer</b>	s Number of students
transferring to from CSM (2014 to	2022) institution in chemistry
Towson	12
UMBC	8

Salisbury	6	
UMD	3	
UMES	2	
Coppin	1	
Frostburg	1	

Therefore, using these transfer trends and articulation agreements, the new curriculum was forged to meet the needs of each institution, so a seamless transfer is possible for students. Please see Appendix A for Articulation agreement.

- I. Adequacy of Faculty Resources (as outlined in COMAR 13B.02.03.11).
  - 1. Provide a brief narrative demonstrating the quality of program faculty. Include a summary list of faculty with appointment type, terminal degree title and field, academic title/rank, status (full-time, part-time, adjunct) and the course(s) each faulty member will teach in the proposed program.
  - 2. Demonstrate how the institution will provide ongoing pedagogy training for faculty in evidenced-based best practices, including training in:
  - a) Pedagogy that meets the needs of the students
  - b) The learning management system
  - c) Evidenced-based best practices for distance education, if distance education is offered.

All faculty in the Physical Sciences program are highly educated and have the expertise to deliver quality classroom and laboratory teaching that enables students to achieve the student learning outcomes. In addition, the College of Southern Maryland provides ongoing pedagogy training for faculty in evidenced-based best practices including pedagogy that meets the needs of the students, training related to use of the learning management system, and training related to best-practices for distance education. The college's Distance Learning and Faculty Development area has designed numerous online courses that prepare faculty to use the college's learning management system, BrightSpace, D2L. Faculty (full-time and adjunct) are required to complete this training as a condition of employment. In addition, the college uses an ongoing peer review and support process called Online Academic Rigor and Presence (OARP) to provide education and continuous improvement on best practices related to distance learning. The college's Division of Learning Schools also provide monetary support for faculty to attend professional development. Through the Faculty Development Committee, peer colleagues and guest speakers also address the ongoing education for pedagogy that supports the needs of students.

Full-time Faculty member	Activities for staying current in the field	Professional activities
Valerie Shelton	Member of the American Chemical Society (ACS). Read Chemical & Engineering News, the Journal of Chemical Education, and Science Magazine to stay current in my field. Attend NIH Community College Day, 2YC3 (2 Year Community College Chemistry Consortium), and AFACCT Conferences regularly. Take CSM Faculty Development training and attend webinars on effective teaching practices.	Co-PI of NSF S-STEM Grant. Serve on CSM Faculty Senate Committees.
Buddhadeb Malik	Participated in NIH Community College Day (2019 and 2020). Attended CSM pre-semester workshops on new teaching technologies. Attended Association of American Colleges & Universities (AACU) webinar series and annual AFACCT Conferences. Attended other CSM and external faculty development seminars and webinars.	(General Chemistry for Engineers) for the 7-week term.
Everett Oliver	Earned a Master's Degree in Biochemistry & Molecular Biology, and currently pursuing a PhD in Biochemistry & Molecular Biology	

	Publications: -2020: Varghese RS,
	Zhou Y, Barefoot M, Chen Y, Di
	Poto C, Balla AK, Oliver E, Sherif
	ZA, Kumar D, Kroemer AH,
	Tadesse MG, Ressom HW.
	Identification of miRNA-mRNA
	associations in hepatocellular
	carcinoma using hierarchical
	integrative model. BMC Med
	Genomics2019: Yao Z, Di Poto
	C, Mavodza G, Oliver E, Ressom
	HW, Sherif ZA. DNA Methylation
	Activates TP73 Expression in
	Hepatocellular Carcinoma and
	Gastrointestinal Cancer. Sci Rep.

## \*Need to be at least 50% full time faculty

Faculty Member	Terminal Degree	Full-Time or	Courses Taught
Name		Part-Time	
Valerie Shelton	PHD	Full-time	CHE 1200/L, 1210/L,
			2200/L, 2210/L
Buddhadeb Mallik	PHD	Full-time	CHE 1200/L, 1210/L
Everett Oliver	PHD (expected May 2023)	Full-time	CHE 1200/L, 1210/L
Eleazar Ekwue	PHD	Full-time	PHY 1310, 2300
James McCrary	MS	Full-time	PHY 1310, 2300, 2320,
			1110, 1120
Lori Crocker	MS	Full-time	BIO 1060/L
John W. Barracato	MS	Adjunct	CHE 1200, 1200L,
			1210, 1210L

Michael Shellem	MS Engineering	Adjunct	PHY 1310
Souheil Ghannouchi	PHD	Adjunct	CHE 1200

- J. Adequacy of Library Resources (as outlined in COMAR 13B.02.03.12).
  - 1. Describe the library resources available and/or the measures to be taken to ensure resources are adequate to support the proposed program.

Students may borrow circulating materials from any of the three CSM library branches. Through the interlibrary loan program (ILL), students can order almost any book, periodical article, or document needed. These materials are generally available within one week of the request. Library resources also include audiovisual collections use in the library and classrooms only. Additionally, substantial material is available through online databases, including ProQuest and EBSCO.

CSM's President assures that appropriate library resources are available to support the needs of this program.

K. Adequacy of Physical Facilities, Infrastructure and Instructional Equipment (as outlined in COMAR 13B.02.03.13)

1. Provide an assurance that physical facilities, infrastructure and instruction equipment are adequate to initiate the program, particularly as related to spaces for classrooms, staff and faculty offices, and laboratories for studies in the technologies and sciences.

CSM is a leader among Maryland community colleges in offering courses which meet the busy schedules of our students. CSM courses include the following formats: traditional face-to-face courses, asynchronous online courses, real-time technology courses, Hy-flex courses which allow students to choose in-person or remote learning, and Web-hybrid courses which offer a mix of online and traditional classroom face-to-face instruction.

The college makes available state-of-the-art facilities on four campuses to accomplish its mission in support of our community's academic, professional, and self-enrichment pursuits. Theory content classes can meet in the standard classrooms for all concentrations. Standard classrooms include a smart podium, dry erase board, projection screen, and projector. Some classrooms are outfitted with cameras for a hy-flex option. Science labs are equipped with non-flammable lab benches in the form of lines or work groups. Chemistry/microbiology labs have gas hook-ups at the student work stations. The classrooms and laboratories are adequately outfitted and reflect the common set-up seen in other institutions and lab settings. The buildings, classrooms and laboratories are ADA accessible with ramps and elevators where appropriate. No accessibility issues have arisen regarding physical spaces.

- 2. Provide assurance and any appropriate evidence that the institution will ensure students enrolled in and faculty teaching in distance education will have adequate access to:
- a) An institutional electronic mailing system, and
- b) A learning management system that provides the necessary technological support for distance education.

The software used in each discipline must have a VPAT that is analyzed for accessibility through the CSM accessibility department. The D2L courses have recently instituted the use of Ally, a software that indicates the accessibility of the materials within the course shell. Students are provided with college email addresses and have access to Help Desk support for use of email, the learning management system, and other technology.

CSM's President assures that appropriate physical facilities, infrastructure, and instructional equipment are available to support the needs of this program.

- L. Adequacy of Financial Resources with Documentation (as outlined in COMAR 13B.02.03.14)
- 1. Complete <u>Table 1: Resources and Narrative Rationale</u>. Provide finance data for the first five years of program implementation. Enter figures into each cell and provide a total for each year. Also provide a narrative rationale for each resource category. If resources have been or will be reallocated to support the proposed program, briefly discuss the sources of those funds.

At the time of the program review, 10 students were enrolled in the mathematics and sciences program in the concentrations of chemistry. Assuming a mix of full and part-time student status, in-county residency, consistent tuition rate of \$137/credit, a combed fee rate of 25% tuition equating to \$34.24/credit, the annual revenue from the chemistry concentration would be \$34,250. Because tuition and fees are likely to go up rather than down, this revenue may be higher than projected.

TABLE 1: RESOURCES:					
Resource Categories	Year 1	Year 2	Year 3	Year 4	Year 5
1. Reallocated Funds	0	0	0	0	0
2. Tuition/Fee Revenue (c + g below)					

a. Number of F/T Students	0	0	0	0	0
b. Annual Tuition/Fee Rate	N/A	N/A	N/A	N/A	N/A
c. Total F/T Revenue (a x b)	0	0	0	0	0
d. Number of P/T Students	10	10	10	10	10
e. Credit Hour Rate	171.25	171.25	171.25	171.25	171.25
f. Annual Credit Hour Rate	20	20	20	20	20
g. Total P/T Revenue (d x e x f)	34,250	34,250	34,250	34,250	34,250
3. Grants, Contracts & Other External Sources	0	0	0	0	0
4. Other Sources	0	0	0	0	0
TOTAL (Add 1 – 4)	34,250	34,250	34,250	34,250	34,250

#### Other Resources:

Reallocated Resources: There will not be reallocation of existing resources.

Grants and Contracts: There are currently no grants and contracts allocated to this program.

Other Sources: There are no other sources of revenue associated with this program.

2. Complete <u>Table 2: Program Expenditures and Narrative Rationale</u>. Provide finance data for the first five years of program implementation. Enter figures into each cell and provide a total for each year. Also provide a narrative rationale for each expenditure category.

#### **EXPENDITURES**

Faculty, FTE, Salary, and Benefits:

While the physical science program has total of 5 faculty (2 physics, 3 chemistry), chemistry has 3 faculty (Buddhadeb Mallik, Everett Oliver, Valerie Shelton) that provides sufficient coverage for teaching the FTE associated with the Physical Sciences degree program physics concentration. The mid-point salary for Assistant Professor rank faculty at the College of Southern Maryland is \$85,064.

3 faculty X \$85,064 = \$255,192

Benefits are calculated at .35 X the salary. \$255,192 X .35 = \$89,317.20

#### Administrative Staff, Salary and Benefits:

The Associate Dean for the School of Science and Health has administrative oversight for the Physical Sciences Degree program. The person in this position is responsible for all science programs at the College of Southern Maryland. An estimated 10% of his time will be allocated directly to this one program.

10% of the entry level salary (\$80,101) for this position = \$8,010. Benefits are calculated at .35 X the salary.  $$8,010 \text{ X} \cdot .35 = $2,803$ 

#### Support Staff, Salary and Benefits:

The Science Lab Coordinator I provides support for management of lab courses for the science department. An estimated 10% of her time will be allocated directly to this program.

10% of the entry level salary (\$39,164) for this position = \$3,916. Benefits are calculated at .35 X the salary.  $$3,916 \times .35 = $1,371$ 

#### **Equipment:**

Consumable supplies and equipment will be used for lab course management. It is estimated that \$10,100 in supplies and equipment for the chemistry labs will be adequate for lab course support. This is derived by the \$12,000 estimated for the program with \$1900 allocated to the physics concentration, leaving \$10,100 for chemistry. Chemistry supplies include the following:

## Consumables- Chemistry:

Chemicals, glassware, pipettes, pipette tips, crucibles, burets, filter paper, pH paper, Pasteur pipettes, chromatography plates, gloves, batteries, calculators, test tubes, googles, plastic pipettes, DI bottles, acetone bottles, methylene chloride bottles, soap, paper towels

#### Durable goods - Chemistry:

Hoods, Balance table, analytical balances, UV google sanitizer, Gas chromatograph, Nuclear magnetic resonance spectroscopy equipment, infrared spectroscopy equipment, melting point apparatus, Vernier Lab Quest equipment and software, probes (temperature, pH, pressure, spectrometer), laptops, chromatography development chamber, refrigerator, centrifuges, hot plates, bench stands, Bunsen burners, clamps, buret clamps, molecule kits, lab jacks, test tube racks, funnels, watch glasses, buret clamps, strikers, digital thermometers, tubing, forceps, mortar and pestle, tongs, test tube holders, dropper bottles, brushes.

## Durable Goods - Organic Chemistry:

Specialized glassware – Jacketed reflux condenser, Claisen Head, Hickman-Hinkle Still, Craig Tube Plug, Craig Tube, Capillary Gas Delivery Tube, Drying Tube, GC collection Tube, Conical Vials (1ml, 3ml, 5ml), Hirsch Funnel, Heating block

#### Library:

Library materials are purchased through the library's operating budget. There is no cost specifically associated with this program, but \$500 per year is estimated to make library staff requests for updated materials.

#### New or Renovated Space:

There will not be any costs associated with new or renovated space.

### Other Expenses:

There will not be costs associated with other expenses.

Expenditure Categories	Year 1	Year 2	Year 3	Year 4	Year 5
1. Faculty (b + c below)	0	0	0	0	0
a. Number of FTE	0	0	0	0	0
b. Total Salary	0	0	0	0	0
c. Total Benefits	0	0	0	0	0
2. Admin. Staff (b + c below)	\$10,813	\$10,813	\$10,813	\$10,813	\$10,813
a. Number of FTE	0.10	0.10	0.10	0.10	0.10
b. Total Salary	\$8010	\$8010	\$8010	\$8010	\$8010
c. Total Benefits	\$2803	\$2803	\$2803	\$2803	\$2803
3. Support Staff (b + c below)	\$5,287	\$5,287	\$5,287	\$5,287	\$5,287
a. Number of FTE	0.10	0.10	0.10	0.10	0.10
b. Total Salary	\$3,916	\$3,916	\$3,916	\$3,916	\$3,916
c. Total Benefits	\$1,371	\$1,371	\$1,371	\$1,371	\$1,371
4. Technical Support and Equipment	0	0	0	0	0
5. Library	\$500	\$500	\$500	\$500	\$500
6. New or Renovated Space	0	0	0	0	0
7. Other Expenses	0	0	0	0	0
TOTAL (Add 1 – 7)	\$16,600	\$16,600	\$16,600	\$16,600	\$16,600

- N. Consistency with the State's Minority Student Achievement Goals (as outlined in COMAR 13B.02.03.05).
  - 1. Discuss how the proposed program addresses minority student access & success, and the institution's cultural diversity goals and initiatives.

The College of Southern Maryland defines civility, according to <u>Civility Statement</u> (<u>csmd.edu</u>), as the demonstration of respect for others through basic courtesy and the practice of behaviors that contribute toward a positive environment for learning and working. While on any college campus or facility, attending any college event, or on any college electronic/cyber space (online course, email, telephone, etc.), faculty, staff, students, and visitors can all have the expectation of civility from one another.

The college views the following ideals as fundamental to civil behavior:

- Courteous and honest communication in both face-to-face and electronic environments
- Fair and just treatment of individuals
- · Freedom from harassment
- Collegiality
- Support for a diverse campus community
- Adherence to the values of the professions in dealings with students, colleagues, and associates
- Respect for diverse cultures and points of view
- · Restraint from vulgar and offensive language

Members of the college community can expect these ideals are modeled consistently by trustees, administrators, faculty, and staff.

By joining Achieving the Dream in 2019, the College of Southern Maryland is actively seeking to improve student learning with a sharp focus on closing equity gaps according to Institutional Equity (csmd.edu). In 2021, the college's Board of Trustees developed four strategic goals with the second goal being to ensure equity in all programs and services.

Meeting this goal has four strategies:

- Improve hiring practices to ensure equity for all
- Use disaggregated data to close equity gaps
- Expand digital access and technology to ensure equity for all learners
- Strengthen cultural competency among all employees

The Equity and Inclusive Diversity Office at the college works to nurture an environment at CSM that is welcoming, inclusive, and restful for all students, staff, faculty, and visitors according to Equity and Inclusive Diversity (csmd.edu).

O. If the proposed program is directly related to an identified low productivity program, discuss how the fiscal resources (including faculty, administration, library resources and general operating expenses) may be redistributed to this program.

This program is not identified as a low productivity program.

- P. Adequacy of Distance Education Programs (as outlined in COMAR 13B.02.03.22)
- 1. Provide affirmation and any appropriate evidence that the institution is eligible to provide Distance Education.

If this is not a distance education program, please state "This program will not be offered as a distance education program."

2. Provide assurance and any appropriate evidence that the institution complies with the C-RAC guidelines, particularly as it relates to the proposed program.

The program is not offered as a distance learning program.